

Housing Select Committee Agenda

Monday, 16 December 2019

7.30 pm,

Civic Suite

Lewisham Town Hall

London SE6 4RU

For more information contact: John Bardens (02083149976)

Part 1

Item	Pages
1. Minutes of the meeting held on 30 October 2019	3 - 8
2. Declarations of interest	9 - 12
3. Responses from Mayor and Cabinet	
4. Lewisham Housing Strategy <i>To follow</i>	
5. Housing and mental health <i>To follow</i>	
6. Resident engagement in housing development - summary of evidence <i>To follow</i>	
7. Select Committee work programme	13 - 38
8. Referrals to Mayor and Cabinet	

Housing Select Committee Members

Members of the committee, listed below, are summoned to attend the meeting to be held on Monday, 16 December 2019.

Kim Wright, Chief Executive
Friday, 6 December 2019

Councillor Peter Bernards (Chair)	
Councillor Stephen Penfold (Vice-Chair)	
Councillor Tom Copley	
Councillor Aisling Gallagher	
Councillor Leo Gibbons	
Councillor Sue Hordijkenko	
Councillor Silvana Kelleher	
Councillor Olurotimi Ogunbadewa	
Councillor Alan Smith	
Councillor Susan Wise	
Councillor Bill Brown (ex-Officio)	
Councillor Sakina Sheikh (ex-Officio)	

MINUTES OF THE HOUSING SELECT COMMITTEE

Wednesday, 30 October 2019 at 7.30 pm

PRESENT: Councillors Peter Bernards (Chair), Stephen Penfold (Vice-Chair), Tom Copley, Aisling Gallagher, Sue Hordijkeno, Silvana Kelleher and Olurotimi Ogunbadewa.

APOLOGIES: Councillors Leo Gibbons and Susan Wise

ALSO PRESENT: Councillor Paul Bell (Cabinet Member for Housing), Councillor Kevin Bonavia (Cabinet Member for Democracy, Refugees & Accountability), Fergus Downie (No Recourse to Public Funds Team Manager), Lee Georgiou (Housing Options and Advice Manager), Madeleine Jeffery (Director of Housing Services), James Masini (Regeneration and new supply manager), Kevin Sheehan (Executive Director for Housing, Regeneration & Environment), Tony Riordan (Principle accountant) and Kevin Farrell (Senior Associate, TPAS).

1. Minutes of the meeting held on 18 September 2019

Resolved: the minutes of the last meetign were agreed as a correct record of proceedings.

2. Declarations of interest

The following interests were declared:

- Cllr Stephen Penfold is employed by the Lewisham Refugee and Migrant Network (in relation to item 5)
- Cllr Olurotimi Ogunbadewa is a board member of Phoenix Housing
- Cllr Sue Hordijkeno is a board member of Phoenix Housing
- Cllr Silvana Kelleher is a Lewisham Homes tenant.
- Cllr Aisling Gallagher is a Lewisham Homes tenant.

3. Responses from Mayor and Cabinet

There were none.

4. Resident engagement in housing development

Kevin Farrell (Senior Associate, TPAS) delivered a presentation on resident engagement in housing development.

The presentation covered TPAS's National Engagement Standards, good practice for Independent Tenant Advisors (ITAs), how to engage with "need-to-reach" communities, engagement on infill development, and aspects of the social housing green paper.

The work being carried out by the council and Lewisham Homes was acknowledged by the TPAS representative, as was the research carried out for the review.

Some of the key points of the presentation included:

- 4.1 Engagement should be planned to, among other things, achieve accountability and transparency. This is one of the first issues that will concern residents. Developers should be available to residents, have dialogue, provide answers, and be open and transparent about decision making and funding.
- 4.2 Engagement should be allocated sufficient resources. It is important to have the right people and resources to support communities through an often stressful and anxious period of change.
- 4.3 Tenants, leaseholders and community members should be provided with the appropriate levels of support to be effectively engaged. This includes capacity building to help residents understand and take a meaningful and active part in the process. It is important to understand the existing level of knowledge among residents as this varies from community to community.
- 4.4 Volunteers should be recruited, supported and trained so that they can influence, co-design and scrutinise. There should be mechanisms in place to enable residents to influence thinking and decisions.
- 4.5 Communities have a huge amount of knowledge and experience about where they live and engagement should start with a “blank piece of paper” and build up. Enabling residents to scrutinise plans, funding, designs etc is an important step in building confidence and trust.
- 4.6 Communities affected by housing development often want expert advice. Independent Tenant Advisors (ITA) can provide advice to residents independent from the council.
- 4.7 TPAS, which provides an ITA service, believes ITAs are essential to regeneration projects and that communities should be given the opportunity to choose their own ITA.
- 4.8 In order to engage with “need-to-reach” (also referred to as “hard-to-reach”) groups, there are some important initial steps, such as having a customer relationship management system in place and carrying out analysis of the community in relation to equalities.
- 4.9 Engagement should be planned, monitored and measured so its impact can be assessed, and regularly reviewed with the community you’re engaging with.
- 4.10 It is important to understand residents’ preferred channels of engagement and engagement activity should be used to gain further insight into communication preferences.

4.11 Engagement on infill development should acknowledge the impact it will have on neighbours but also promote its benefits. There should be boundaries for different levels of engagement. Developers should take an inclusive approach and be prepared to talk to anybody. There should be excellent resident liaison.

The committee asked a number of questions and a discussion followed. The key points noted were:

4.12 The first challenge with engagement is to connect and relate to the communities you're working with and to build their trust.

4.13 The biggest challenge is speaking the right language and translating between the developer and the community. Key to this is having well-trained staff to speak to communities and translate back to council officers in a way they can understand.

4.14 Speaking the right language can help build the trust and respect necessary to work together positively and constructively. It can take time, however, where communities have a long history of bad experiences. It helps to focus on the solutions to problems.

4.15 On the Carpenters Estate, Newham, TPAS worked with the community to co-design a residents' charter. The community produced the charter and presented it to the council. This process created a dialogue, provided the community with an opportunity to highlight its priorities, and built trust.

4.16 In order to assert their independence, some ITAs ask residents to monitor and agree to their activity. Residents should accompany ITAs at project meetings and be copied in to correspondence. ITAs should constantly demonstrate they are there to represent the views of the community.

4.17 When recruiting volunteers to be involved in the engagement process it's important to recognise that the majority of people do not have lots of spare time. Engagement activity that involves significant time commitment can be off-putting. Engagement is increasingly about short burst of work, such as task and finish groups, over a few days.

4.18 It's also important to ask residents how they would like to organise themselves to be engaged on a project, if they do at all. Developers should avoid imposing engagement models on residents.

Resolved: the committee noted the report and thanked the witness for their presentation.

5. No Recourse to Public Funds (NRPF) review

Kevin Bonavia (Cabinet Member for Refugees) introduced the report:

5.1 The independent review of the council's No Recourse to Public Funds (NRPF) service analysed case studies provided by officers, advocacy groups (including

Project 17) and a survey of service users. The council has responded to the recommendations and produced an action plan.

- 5.2 There has been positive improvement in recent months. There have been fewer disputes and the removal of the embedded Home Office caseworker has enabled the council to pay for advocacy support at the Southwark Law Centre. The council is focused on culture change within the NRPF service and is planning to commission external training.

There was a discussion and the following key points were noted:

- 5.3 Officers are working with Project 17 in response to the review's recommendation to carry out training on language and attitudes. The committee asked for this to be made clearer in the action plan.
- 5.4 Every assessment carried out under s17 of the *Childrens Act 1989* is a Child in Need assessment. Assessments are more comprehensive where there are safeguarding considerations. This is in line with how social services operate.
- 5.5 The independent review sampled 100 random cases and did not find any examples of illegal or indefensible decision making. The committee asked for the total number of legal reviews brought against the council and the number of these that were successful.
- 5.6 The Terms of Reference for the review were agreed by the Executive Director following meetings with advocacy groups and senior officers.
- 5.7 The committee expressed concern that 40% of respondents to the review's survey of service users did not feel that they had been shown respect. Officers said that everyone should be treated with respect and they will continue to address these concerns.
- 5.8 The committee asked how it was being communicated to residents that there was no longer an embedded Home Officer caseworker in the NRPF service. The Cabinet Member said the council has communicated its pledge to becoming a sanctuary borough.
- 5.9 The NRPF service aims to communicate decisions to service users in writing as soon as possible, aiming for 24 hours wherever possible. There is no statutory right of review but officers will re-examine decisions where customers raise concerns. Changes are being made to letter templates to include this requirement.
- 5.10 The committee agreed to receive an update on progress with the recommendations of the review in six months. This should include hearing from stakeholders the council is engaging with.

Resolved: the committee noted the report and agreed to receive and update on the recommendations of the independent review in 6 months.

6. New Homes Programme update

James Masini (Regeneration and New Supply Manager) introduced the report. The following key points were noted:

- 6.1 The council is currently assessing the impact of the Government’s decision to increase the interest rate for borrowing from the Public Works Loan Board (PWLB). It is expected that there will be an impact on some future schemes.
- 6.2 If Achilles Street Estate residents decide that estate regeneration should take place, the council has committed within its offer that residents will only need to move once.
- 6.3 Resident leaseholders of Achilles Street will be offered the independently assessed market value of their home and a statutory Home Loss compensation payment of 10% of the agreed value of their home.
- 6.4 Precision Manufactured Homes, such as those being developed at Edward Street, Mayfield, and Home Park, are more energy efficient, quicker to develop, and provide the council with a better idea of costs.

Resolved: the committee noted the report.

7. Select Committee work programme

John Bardens (Scrutiny Manager) introduce the report:

- 7.1 The committee agreed to receive a progress update in six months on the outcomes and recommendations of the independent review of the council’s No Recourse to Public Funds (NRPF) service. This should include hearing from stakeholders that the council is engaging with.

Resolved: the committee agreed the work programme.

8. Referrals to Mayor and Cabinet

The meeting ended at 9.32 pm

Chair: _____

Date: _____

This page is intentionally left blank

Housing Select Committee			
Title	Declarations of Interest	Item No.	2
Contributor	Chief Executive		
Class	Part 1 (open)	16 Dec 2019	

Declaration of interests

Members are asked to declare any personal interest they have in any item on the agenda.

1 Personal interests

There are three types of personal interest referred to in the Council's Member Code of Conduct:-

- (1) Disclosable pecuniary interests
- (2) Other registerable interests
- (3) Non-registerable interests

2 Disclosable pecuniary interests are defined by regulation as:-

- (a) Employment, trade, profession or vocation of a relevant person* for profit or gain
- (b) Sponsorship –payment or provision of any other financial benefit (other than by the Council) within the 12 months prior to giving notice for inclusion in the register in respect of expenses incurred by you in carrying out duties as a member or towards your election expenses (including payment or financial benefit from a Trade Union).
- (c) Undischarged contracts between a relevant person* (or a firm in which they are a partner or a body corporate in which they are a director, or in the securities of which they have a beneficial interest) and the Council for goods, services or works.
- (d) Beneficial interests in land in the borough.
- (e) Licence to occupy land in the borough for one month or more.
- (f) Corporate tenancies – any tenancy, where to the member's knowledge, the Council is landlord and the tenant is a firm in which the relevant person* is a partner, a body corporate in which they are a director, or in the securities of which they have a beneficial interest.
- (g) Beneficial interest in securities of a body where:-
 - (a) that body to the member's knowledge has a place of business or land in the borough; and
 - (b) either
 - (i) the total nominal value of the securities exceeds £25,000 or 1/100 of the total issued share capital of that body; or
 - (ii) if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which the relevant person* has a beneficial interest exceeds 1/100 of the total issued share capital of that class.

*A relevant person is the member, their spouse or civil partner, or a person with whom they live as spouse or civil partner.

(3) Other registerable interests

The Lewisham Member Code of Conduct requires members also to register the following interests:-

- (a) Membership or position of control or management in a body to which you were appointed or nominated by the Council
- (b) Any body exercising functions of a public nature or directed to charitable purposes, or whose principal purposes include the influence of public opinion or policy, including any political party
- (c) Any person from whom you have received a gift or hospitality with an estimated value of at least £25

(4) Non registerable interests

Occasions may arise when a matter under consideration would or would be likely to affect the wellbeing of a member, their family, friend or close associate more than it would affect the wellbeing of those in the local area generally, but which is not required to be registered in the Register of Members' Interests (for example a matter concerning the closure of a school at which a Member's child attends).

(5) Declaration and impact of interest on members' participation

- (a) Where a member has any registerable interest in a matter and they are present at a meeting at which that matter is to be discussed, they must declare the nature of the interest at the earliest opportunity and in any event before the matter is considered. The declaration will be recorded in the minutes of the meeting. If the matter is a disclosable pecuniary interest the member must take no part in consideration of the matter and withdraw from the room before it is considered. They must not seek improperly to influence the decision in any way. **Failure to declare such an interest which has not already been entered in the Register of Members' Interests, or participation where such an interest exists, is liable to prosecution and on conviction carries a fine of up to £5000**
- (b) Where a member has a registerable interest which falls short of a disclosable pecuniary interest they must still declare the nature of the interest to the meeting at the earliest opportunity and in any event before the matter is considered, but they may stay in the room, participate in consideration of the matter and vote on it unless paragraph (c) below applies.
- (c) Where a member has a registerable interest which falls short of a disclosable pecuniary interest, the member must consider whether a reasonable member of the public in possession of the facts would think that their interest is so significant that it would be likely to impair the member's judgement of the public interest. If so, the member must withdraw and take no part in consideration of the matter nor seek to influence the outcome improperly.
- (d) If a non-registerable interest arises which affects the wellbeing of a member, their family, friend or close associate more than it would affect those in the local area generally, then the provisions relating to the declarations of interest and withdrawal apply as if it were a registerable interest.

- (e) Decisions relating to declarations of interests are for the member's personal judgement, though in cases of doubt they may wish to seek the advice of the Monitoring Officer.

(6) Sensitive information

There are special provisions relating to sensitive interests. These are interests the disclosure of which would be likely to expose the member to risk of violence or intimidation where the Monitoring Officer has agreed that such interest need not be registered. Members with such an interest are referred to the Code and advised to seek advice from the Monitoring Officer in advance.

(7) Exempt categories

There are exemptions to these provisions allowing members to participate in decisions notwithstanding interests that would otherwise prevent them doing so. These include:-

- (a) Housing – holding a tenancy or lease with the Council unless the matter relates to your particular tenancy or lease; (subject to arrears exception)
- (b) School meals, school transport and travelling expenses; if you are a parent or guardian of a child in full time education, or a school governor unless the matter relates particularly to the school your child attends or of which you are a governor;
- (c) Statutory sick pay; if you are in receipt
- (d) Allowances, payment or indemnity for members
- (e) Ceremonial honours for members
- (f) Setting Council Tax or precept (subject to arrears exception)

This page is intentionally left blank

Housing Select Committee			
Title	Select Committee work programme		
Contributor	Scrutiny Manager	Item	7
Class	Part 1 (open)	16 December 2019	

1. Purpose

- 1.1 To advise members of the committee's work programme for the 2019/20 municipal year and to agree the agenda items for the next meeting.

2. Summary

- 2.1 The committee drew up a draft work programme at the beginning of the municipal year for submission to the Business Panel for consideration.
- 2.2 The Business Panel considered the proposed work programmes of each committee on 7 May 2019 in order to agree a co-ordinated overview and scrutiny work programme.
- 2.3 The work programme can, however, be reviewed at each select committee meeting to take account of changing priorities.

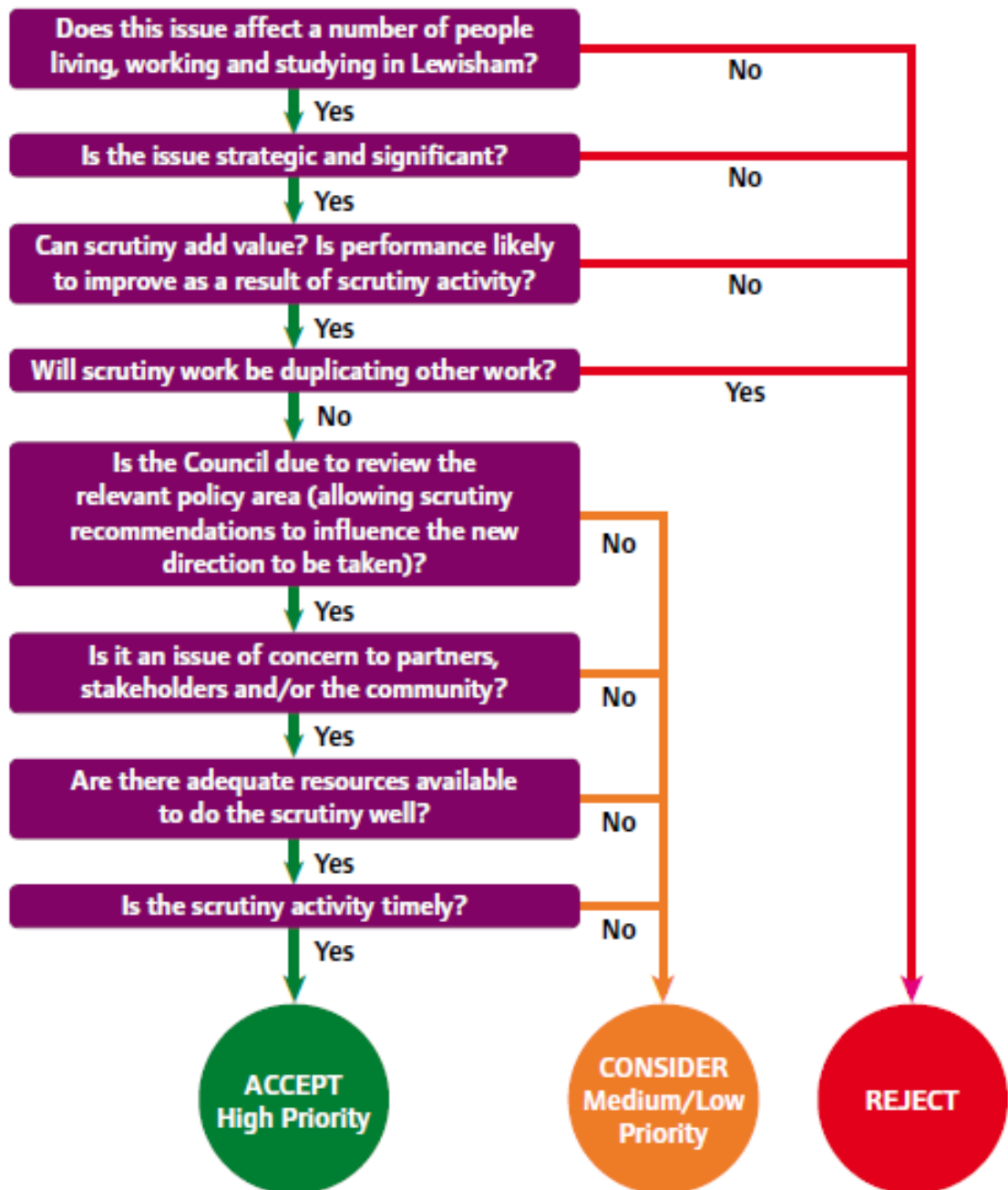
3. Recommendations

- 3.1 The Committee is asked to:
- consider the work programme attached at **Appendix B** – and discuss any issues arising from the programme
 - consider the items scheduled for the next meeting – and specify the information the committee requires to achieve its desired outcomes
 - review the forthcoming key decisions set out in **Appendix C** – and consider any items for further scrutiny

4. The work programme

- 4.1 The work programme for 2019/20 was agreed at the 1 May meeting.
- 4.2 Members are asked to consider if any urgent issues have arisen that require scrutiny and if any items should be removed from the work programme.
- 4.3 Any additional items should be considered against the prioritisation process before being added to the work programme (see flow chart below).
- 4.4 The committee's work programme needs to be achievable in terms of the meeting time available. If the committee agrees to add additional items, members will also need to consider which lower-priority items should be removed to create sufficient capacity.

Scrutiny work programme – prioritisation process



- 4.5 Items within the committee's work programme should be linked to the priorities of the Council's Corporate Strategy.
- 4.6 The Council's Corporate Strategy for 2018-2022 was approved at full council in February 2019.
- 4.7 The strategic priorities of the [Corporate Strategy for 2018-2022](#) are:
1. ***Open Lewisham*** - Lewisham is a welcoming place of safety for all, where we celebrate the diversity that strengthens us.
 2. ***Tackling the housing crisis*** - Everyone has a decent home that is secure and affordable.
 3. ***Giving children and young people the best start in life*** - Every child has access to an outstanding and inspiring education, and is given the support they need to keep them safe, well and able to achieve their full potential.
 4. ***Building an inclusive local economy*** - Everyone can access high-quality job opportunities, with decent pay and security in our thriving and inclusive local economy.
 5. ***Delivering and defending: health, social care and support*** - Ensuring everyone receives the health, mental health, social care and support services they need.
 6. ***Making Lewisham greener*** - Everyone enjoys our green spaces, and benefits from a healthy environment as we work to protect and improve our local environment.
 7. ***Building safer communities*** - Every resident feels safe and secure living here as we work together towards a borough free from the fear of crime.

5. The next meeting

- 5.1 The following items are scheduled for the next meeting on 30 January 2020.
- 5.2 The committee is asked to specify the information and analysis it requires for each item, based on the outcomes it would like to achieve, so that officers are clear about what information they need to provide.

Agenda item	Review type	Relevant Corporate Priority	Priority
New homes programme	Standard item	<i>Tackling the housing crisis</i>	High
Lettings update and overcrowding	Standard item	<i>Tackling the housing crisis</i>	High
Rent and service charge increases	Standard item	<i>Tackling the housing crisis</i>	High

6. Referrals

- 6.1 Below is a tracker of the referrals the committee has made in this municipal year:

Referral title	Date of referral	Date considered by Mayor & Cabinet	Response due at Mayor & Cabinet	Response due at committee

7. Information items

7.1 Some potential work programme items might be low priority and may only require a briefing report for information to be produced for the committee to note and will not need to be considered at a formal committee meeting.

7.2 Below is a tracker of the information items received by the committee:

Item	Date received
Lewisham Homes briefing note on fire doors	14th May 2019
LGiU Homelessness Commission: final report	1 st July 2019
LGiU briefing: Does Selective Licensing Work?	31 st July 2019
Response to Housing Select Committee queries from its meeting in June	13 th Sept 2019
LGiU briefing: The Grenfell Inquiry	11th Nov 2019
LGiU briefing: how to meet the housing needs of the disabled and elderly	4th Dec 2019

8. Financial Implications

There are no financial implications arising from this report.

9. Legal Implications

In accordance with the Council's Constitution, all scrutiny select committees must devise and submit a work programme to the Business Panel at the start of each municipal year.

10. Equalities Implications

10.1 The Equality Act 2010 brought together all previous equality legislation in England, Scotland and Wales. The Act included a new public sector equality duty, replacing the separate duties relating to race, disability and gender equality. The duty came into force on 6 April 2011. It covers the following nine protected characteristics:

age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation.

- 10.2 The Council must, in the exercise of its functions, have due regard to the need to:
- eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act
 - advance equality of opportunity between people who share a protected characteristic and those who do not.
 - foster good relations between people who share a protected characteristic and those who do not.
- 10.3 There may be equalities implications arising from items on the work programme and all activities undertaken by the Select Committee will need to give due consideration to this.

11. Date of next meeting

The date of the next meeting is Thursday 30 January 2020.

Background Documents

Lewisham Council's Constitution

Centre for Public Scrutiny: the Good Scrutiny Guide

Housing Select Committee work programme 2019/20

Work item	Type of item	Priority	Delivery	01-May	04-Jun	10-Jul	18-Sep	30-Oct	16-Dec	30-Jan	12-Mar
Budget cuts proposals	Standard item	High	Ongoing								
Confirmation of Chair and Vice Chair	Constitutional req	High	Apr								
Work programme 2019-20	Constitutional req	High	Apr								
Lewisham Homes annual business plan	Standard item	High	Apr								
New Homes Programme update	Information item	High	Apr								
Resident engagement in housing development	In-depth review	High	Dec		Scope						
Lewisham Homes Acquisitions Programme	Performance monitoring	High	Jun								
Lewisham Homes annual report	Performance monitoring	High	Jun								
Brockley PFI annual report and business plan	Performance monitoring	High	Jun								
New Homes Programme update	Standard item	High	Jul								
Private rented sector licensing: consultation update	Standard item	High	Jul								
Effects of housing people out of the borough	Performance monitoring	High	Sep								
Independent review of the Syrian Refugee Programme	Standard item	High	Sep								
Response to the borough-wide licensing consultation	Policy development	High	Sep								
No Recourse to Public Funds (NRPF) review	Performance monitoring	High	Sep								
Lewisham Housing Strategy	Policy development	High	Dec								
Housing and mental health review update	Performance monitoring	High	Dec								
Lettings update and overcrowding	Standard item	High	Jan								
Rent and service charge increases	Standard item	High	Jan								
Homelessness Reduction Act progress update	Performance monitoring	High	Mar								
Annual lettings plan	Standard item	High	Mar								

	Item completed
	Item on-going
	Item outstanding
	Proposed timeframe
	Item added

Meetings			
1)	Wed 1st May 2019	5)	Wed 30th Oct 2019
2)	Tue 4th June 2019	6)	Mon 16th Dec 2019
3)	Wed 10th July 2019	7)	Thu 30th Jan 2020
4)	Wed 18th Sept 2019	8)	Thu 12th Mar 2020

This page is intentionally left blank

FORWARD PLAN OF KEY DECISIONS

Forward Plan December 2019 - March 2020

This Forward Plan sets out the key decisions the Council expects to take during the next four months.

Anyone wishing to make representations on a decision should submit them in writing as soon as possible to the relevant contact officer (shown as number (7) in the key overleaf). Any representations made less than 3 days before the meeting should be sent to Kevin Flaherty 0208 3149327, the Local Democracy Officer, at the Council Offices or kevin.flaherty@lewisham.gov.uk. However the deadline will be 4pm on the working day prior to the meeting.

A "key decision"* means an executive decision which is likely to:

- (a) result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the Council's budget for the service or function to which the decision relates;
- (b) be significant in terms of its effects on communities living or working in an area comprising two or more wards.

FORWARD PLAN – KEY DECISIONS					
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
February 2019	Insurance Renewal	12/11/19 Executive Director for Resources and Regeneration	David Austin, Acting Chief Finance Officer and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources		
October 2019	Award of Contract for an Integrated Housing IT System	12/11/19 Executive Director for Customer Services	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Councillor Kevin Bonavia, Cabinet Member for Democracy, Refugees & Accountability		
October 2019	Early Help Support Services - Review and Permission	20/11/19 Mayor and Cabinet	Sara Williams, Executive Director, Children and Young People and Councillor Chris Barnham, Cabinet Member for School Performance and Children's Services		
October 2019	Ladywell Playtower: progress update	20/11/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Mayor Damien Egan, Mayor		
April 2019	Contract Award Tier 2/3 Drug Services/Shared Care	20/11/19 Mayor and Cabinet	Tom Brown, Executive Director for Community Services and Councillor Joani Reid, Cabinet Member for Safer Communities		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
October 2019	Retention of Right to Buy Receipts	20/11/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Councillor Paul Bell, Cabinet Member for Housing		
October 2019	School Meals Provision	20/11/19 Mayor and Cabinet	Sara Williams, Executive Director, Children and Young People and Councillor Chris Barnham, Cabinet Member for School Performance and Children's Services		
October 2019	Polling District Review	27/11/19 Council	Kath Nicholson, Head of Law and Councillor Leo Gibbons		
October 2019	Dockless Bikes bye-law	27/11/19 Council	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Councillor Brenda Dacres, Cabinet Member for Environment and Transport (job share)		
October 2019	Constitutional Update	27/11/19 Council	Kath Nicholson, Head of Law and Councillor Kevin Bonavia, Cabinet Member for Democracy, Refugees &		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			Accountability		
October 2019	Contract Award Report for Extra Care Service at Conrad Court	03/12/19 Overview and Scrutiny Business Panel	Tom Brown, Executive Director for Community Services and Councillor Chris Best, Deputy Mayor and Cabinet Member for Health and Adult Social Care		
October 2019	Adoption of Draft Conservation Area Appraisal, Boundary Change and Article 4 Direction for Deptford High Street and St Paul's Conservation Areas	11/12/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Mayor Damien Egan, Mayor		
August 2019	Consultation: Proposal to Transfer Management of 5 Community Centres to Lewisham Homes	11/12/19 Mayor and Cabinet	Tom Brown, Executive Director for Community Services and Councillor Jonathan Slater, Cabinet Member for Community Sector		
October 2019	NHS Commissioning Arrangements in Lewisham	11/12/19 Mayor and Cabinet	Tom Brown, Executive Director for Community Services and Councillor Chris Best, Deputy Mayor and Cabinet Member for Health and Adult Social Care		
	Reduction & Recycling Plan	11/12/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Councillor Brenda		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			Dacres, Cabinet Member for Environment and Transport (job share)		
October 2019	Old Town Hall works - permission to tender	11/12/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Mayor Damien Egan, Mayor		
October 2019	Preferred Tender for Travel and Transport Programme	11/12/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Councillor Brenda Dacres, Cabinet Member for Environment and Transport (job share)		
October 2019	Re-commissioning of Healthwatch & NHS Complaints Advocacy Services	11/12/19 Mayor and Cabinet	Tom Brown, Executive Director for Community Services and Councillor Chris Best, Deputy Mayor and Cabinet Member for Health and Adult Social Care		
October 2019	Contract Award for Stage 2 of Greenvale School Expansion Project	11/12/19 Mayor and Cabinet	Sara Williams, Executive Director, Children and Young People and Councillor Chris Barnham, Cabinet Member for School Performance and Children's Services		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
October 2019	Schools Minor Works Programme 2020	11/12/19 Mayor and Cabinet	Sara Williams, Executive Director, Children and Young People and Councillor Chris Barnham, Cabinet Member for School Performance and Children's Services		
October 2019	Contract extension Tier 2/3 Drug Services for adult substance misuse services	11/12/19 Mayor and Cabinet	Tom Brown, Executive Director for Community Services and Councillor Chris Best, Deputy Mayor and Cabinet Member for Health and Adult Social Care		
October 2019	Expansion of Drumbeat School & ASD Service	11/12/19 Mayor and Cabinet	Sara Williams, Executive Director, Children and Young People and Councillor Chris Barnham, Cabinet Member for School Performance and Children's Services		
October 2019	Building for Lewisham New Homes Programme parts 1 & 2	11/12/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Councillor Paul Bell, Cabinet Member for Housing		
October 2019	Response to TfL consultation on Bakerloo Line Extension	11/12/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for Housing, Regeneration &		

FORWARD PLAN – KEY DECISIONS					
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			Environment and Councillor Brenda Dacres, Cabinet Member for Environment and Transport (job share)		
October 2019	State of the Highways Infrastructure and Update on Asset Management Strategy	11/12/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Councillor Brenda Dacres, Cabinet Member for Environment and Transport (job share)		
October 2019	PLACE/Ladywell parts 1 & 2	11/12/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Councillor Paul Bell, Cabinet Member for Housing		
October 2019	Contract award Violence against Women and Girls service	11/12/19 Mayor and Cabinet	Tom Brown, Executive Director for Community Services and Councillor Joani Reid, Cabinet Member for Safer Communities		
October 2019	Achilles Street Update parts 1 & 2	11/12/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Councillor Paul Bell, Cabinet Member for Housing		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
October 2019	Parking Policy Update	11/12/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Councillor Brenda Dacres, Cabinet Member for Environment and Transport (job share)		
	Approach to Boroughwide pot of Neighbourhood Community Infrastructure Levy	11/12/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Councillor Brenda Dacres, Cabinet Member for Environment and Transport (job share)		
	Learning Disability Framework - Permission to Reprocure Contracts from Framework	11/12/19 Mayor and Cabinet	Tom Brown, Executive Director for Community Services and Councillor Chris Best, Deputy Mayor and Cabinet Member for Health and Adult Social Care		
	Post Consultation for two Article Directions Perry Vale and the Christmas Estate CA and Lewisham Park CA	11/12/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Mayor Damien Egan, Mayor		
	Improvement Work Social Care Software Systems (LiquidLogic Adults - LAS & Childrens LCs)	11/12/19 Mayor and Cabinet	David Austin, Acting Chief Finance Officer and Councillor Kevin Bonavia,		

FORWARD PLAN – KEY DECISIONS					
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			Cabinet Member for Democracy, Refugees & Accountability		
	Contract Award LSL Sexual Health Promotion Service	11/12/19 Mayor and Cabinet	Tom Brown, Executive Director for Community Services and Councillor Chris Best, Deputy Mayor and Cabinet Member for Health and Adult Social Care		
	Approval for the Procurement of a cafe at Mountsfield Park	11/12/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Councillor Sophie McGeevor, Cabinet Member for Environment and Transport (job share)		
	Catford Town Centre Housing Infrastructure Fund Grant Agreement	11/12/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Councillor Paul Bell, Cabinet Member for Housing		
	Playing Pitch Strategy	11/12/19 Mayor and Cabinet	Tom Brown, Executive Director for Community Services and Councillor Andre Bourne, Cabinet member for Culture, Jobs and Skills (job share)		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
	The Leathersellers' Federation of Schools Instrument of Government	11/12/19 Mayor and Cabinet	Sara Williams, Executive Director, Children and Young People and Councillor Chris Barnham, Cabinet Member for School Performance and Children's Services		
June 2019	Disposal of former Wide Horizon Sites in Wales & Kent'	15/01/20 Mayor and Cabinet	David Austin, Acting Chief Finance Officer and Mayor Damien Egan, Mayor		
October 2019	Acquisition of land at Pool Court. parts 1 & 2	15/01/20 Mayor and Cabinet	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Mayor Damien Egan, Mayor		
May 2019	Performance Monitoring	15/01/20 Mayor and Cabinet	David Austin, Acting Chief Finance Officer and Councillor Kevin Bonavia, Cabinet Member for Democracy, Refugees & Accountability		
October 2019	Private Sector Housing Borough-wide Licensing	15/01/20 Mayor and Cabinet	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Councillor Paul Bell, Cabinet Member for Housing		
June 2019	Adopting a Residents Charter	15/01/20	Kevin Sheehan,		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
	for Lewisham	Mayor and Cabinet	Executive Director for Housing, Regeneration & Environment and Councillor Paul Bell, Cabinet Member for Housing		
October 2019	Lewisham Draft Housing Strategy	15/01/20 Mayor and Cabinet	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Councillor Paul Bell, Cabinet Member for Housing		
October 2019	Housing Strategy and Homelessness Strategy	15/01/20 Mayor and Cabinet	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Councillor Paul Bell, Cabinet Member for Housing		
October 2019	Precision Manufactured Housing (PMH) Procurement	15/01/20 Mayor and Cabinet	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Councillor Paul Bell, Cabinet Member for Housing		
October 2019	Mayow Road Supported Living Service Parts 1 & 2	15/01/20 Mayor and Cabinet	Tom Brown, Executive Director for Community Services and Councillor Chris Best, Deputy Mayor and Cabinet Member for Health and Adult Social		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			Care		
October 2019	Highway Contract Tendering strategy for 2021 award	15/01/20 Mayor and Cabinet	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Councillor Brenda Dacres, Cabinet Member for Environment and Transport (job share)		
	Approval for the procurement of lake operations for Beckenham Place Park	15/01/20 Mayor and Cabinet	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Councillor Sophie McGeevor, Cabinet Member for Environment and Transport (job share)		
	Setting the Council tax Base NNDR Tax Base & Discounts for Second Homes and Empty Homes	15/01/20 Mayor and Cabinet	David Austin, Acting Chief Finance Officer and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources		
	Supported Accommodation Permitted Contract Extension	15/01/20 Mayor and Cabinet	Tom Brown, Executive Director for Community Services and Councillor Chris Best, Deputy Mayor and Cabinet Member for Health and Adult Social Care		
October 2019	NHS Commissioning Arrangements in Lewisham	22/01/20 Council	Aileen Buckton, Executive Director for		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			Community Services and Councillor Chris Best, Deputy Mayor and Cabinet Member for Health and Adult Social Care		
	Setting the Council tax Base NDR Tax Base & Discounts for Second Homes and Empty Homes	22/01/20 Council	David Austin, Acting Chief Finance Officer and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources		
October 2019	Budget 2020-21	05/02/20 Mayor and Cabinet	David Austin, Acting Chief Finance Officer and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources		
October 2019	Renewal of Social Care software systems	05/02/20 Mayor and Cabinet	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Councillor Kevin Bonavia, Cabinet Member for Democracy, Refugees & Accountability		
October 2019	Renewal of revenue and benefits software systems	05/02/20 Mayor and Cabinet	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Councillor Kevin Bonavia, Cabinet Member for Democracy, Refugees & Accountability		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
October 2019	Renewal of Oracle Licensing arrangements	05/02/20 Mayor and Cabinet	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Councillor Kevin Bonavia, Cabinet Member for Democracy, Refugees & Accountability		
	Learning Disability Framework - Award of call off contracts	05/02/20 Mayor and Cabinet	Tom Brown, Executive Director for Community Services and Councillor Chris Best, Deputy Mayor and Cabinet Member for Health and Adult Social Care		
October 2019	Budget Update	12/02/20 Mayor and Cabinet	David Austin, Acting Chief Finance Officer and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources		
October 2019	Precision Manufactured Housing (PMH) Procurement Process Outcome and Decision	12/02/20 Mayor and Cabinet	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Councillor Paul Bell, Cabinet Member for Housing		
October 2019	Budget 2020-21	26/02/20 Council	David Austin, Acting Chief Finance Officer and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
October 2019	Lewisham Climate Emergency Action Plan	11/03/20 Mayor and Cabinet	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Councillor Sophie McGeevor, Cabinet Member for Environment and Transport (job share)		
October 2019	Air Quality Action Plan	11/03/20 Mayor and Cabinet	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Councillor Sophie McGeevor, Cabinet Member for Environment and Transport (job share)		
October 2019	Adoption of the Catford Regeneration Masterplan Framework	25/03/20 Mayor and Cabinet	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Mayor Damien Egan, Mayor		
	Approval to appoint operator for concessions contract at the lake, Beckenham Place Park	29/04/20 Mayor and Cabinet	Kevin Sheehan, Executive Director for Housing, Regeneration & Environment and Councillor Sophie McGeevor, Cabinet Member for Environment and Transport (job share)		
	Corporate Equalities Scheme	29/04/20 Mayor and Cabinet	David Austin, Acting Chief Finance Officer and Councillor Jonathan Slater, Cabinet Member		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			for Community Sector		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials

This page is intentionally left blank